Appendix 1

Stage No.	Stages in the Strategic & Business Planning Process	Responsibility	Timetable	Issues Arising from Timetable
1.	Committee Planning Evening to address key issues and consider appropriateness of strategic objectives etc	Director	October	Current Practice
2.	Annual Budget Process Begins (at Officer level)	Management Team	November	Current Practice
3.	1 st Draft Budget	Head of Finance & Corporate Services	January	
4.	2 nd and Final Draft Budget	Head of Finance & Corporate Services	February	
5.	1 st Draft of Corporate Management Plan prepared	Director	March	Will be based on Q3 performance information as Q4 not yet available
6.	1 st Draft of Department Service Plans prepared	Heads of Service	March	Will be based on Q3 performance information as Q4 not yet available
7.	MT Consultation - Drafts discussed at MT meeting	All	March	Will be based on Q3 performance information as Q4 not yet available
8.	1 st Draft of Corporate Management Plan to Committee	Director	March	Will be based on Q3 performance information as Q4 not yet available
9.	1 st Final Draft of Department Service Plans to Sub Committee	Heads of Service	April / May	Will be based on provisional performance information / out turn figures for previous year end as Q4 not yet available
10.	2 nd & Final Draft Corporate Management Plan prepared	Director	April / May	Will be based on provisional performance information / out turn figures for previous year end as Q4 not yet available
11.	2 nd & Final Draft Departmental Service Plans prepared	Heads of Service	May /June	
12.	Year End Review information prepared	Director / All	April / May	
13.	Year End Review information considered by Mgt. Team	Director / All	Мау	
14.	Year End Review considered by Management Committee	Director	Мау	
15.	Approval of 2 nd & Final Corporate Management Plan by Management Committee	Director	June	Current Practice
16.	Approval of 2 nd & Final Departmental Plans by relevant Sub Committee	Dept. Managers	July / August	Will require to be based on pre audited financial statements for previous year

Strategic & Business Planning Cycle

